

## Fit 4 the Future

# Transforming the care we deliver in Whitby and surrounding area

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**Report for:** Assurance

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### **1. Introduction and Purpose**

The purpose of this report is to provide an update on the developments with the Whitby and surrounding area, specifically the procurement of Community and Out of Hours Services and options for the future of Whitby Community Hospital.

### **2. Background**

The Clinical Commissioning Group (CCG) Governing Body gave approval to proceed with a procurement exercise for community and out of hours services in Whitby and the surrounding area, as incumbent contracts are due to come to an end on 30 June 2015. The CCG is aware that the procurement is a complex programme of work in bringing numerous separate contracts to one with a contract term of 7 years and that engagement with the market to iterate a model of care and to provide a collaborative approach to delivering the contract would be beneficial, therefore a competitive dialogue procurement route is being followed.

The CCG also recognise that the current hospital is out of date compared to modern healthcare standards and a large proportion of the hospital is unused. The design of the current building does not lend itself to developing an integrated workforce and also means services are not naturally aligned, resulting in staff often working in isolated parts of the building. There is a viable level of activity to promote and provide local services in Whitby, and the CCG therefore commissioned a feasibility study from Community Venues to understand the options for consideration to ensure a sustainable future for Whitby Hospital.

### **3. Key developments**

#### **3.1 Procurement of Community and Out of Hours Services**

The procurement was launched on 19 August 2014 inviting any interested party to apply by submitting a Pre-Qualification Questionnaire (PQQ). These were then evaluated by a panel of subject matter experts based on the applicants' capability and capacity to potentially

deliver the services. Three bidders have been shortlisted to enter into the next stage of the procurement. The CCG made the decision to release the names of the three shortlisted bidders in order to encourage local organisations to work collaboratively with bidders and develop an innovative solution that improves health outcomes for the local population.

The three bidders that have been selected to enter into competitive dialogue with the CCG are Humber NHS Foundation Trust, Northern Doctors Urgent Care and Virgin Care. The dialogue phase will continue until January and, following a rigorous assessment and evaluation process, where by 70% will focus on quality and 30% on finance, a preferred bidder will be selected in March 2015. The CCG will then work with the preferred bidder to mobilise the contract with an expected start date of 1 July 2015.

GP Practices in Hambleton, Richmondshire and Whitby have formed a federation as a result of a successful bid from the Prime Ministers Challenge Fund in February 2014, making them eligible to be included in a bid for the procurement either as a lead bidder or sub-contractor. As a result of this, the CCG has undertaken an exercise to establish any conflicts of interest in relation to those GP that are members of the CCG Senior Management Team and Governing Body members and have therefore not been involved in the evaluation process for the procurement nor have they been a party to any conversations or decisions made during the procurement.

### **3.2 Options for the future of Whitby Hospital**

The Community Ventures report considered a number of options for the future of Whitby Hospital and following an assessment of the options the CCG support a shortlist of options focusing on using the remaining site. It is anticipated that the new footprint of the building will occupy approximately 30% of the total site. The shortlisted options are:

**Option 2a:** Remodel building on the existing site and sell off the remaining land for commercial site development

**Option 2b: (Preferred Option)** Remodel building on the existing site and work with North Yorkshire County Council to explore possible options for Extra Care Housing/supported independent living, with a smaller proportion of the site being sold for commercial site development

The options have been subject to discussion with North Yorkshire County Council, Scarborough Borough Council and Whitby Town Council. These conversations have been extremely positive to date.

The CCG is currently undertaking a public engagement exercise to seek the views of the shortlisted options and indications show that the public are supportive of retaining the hospital in its current location and would like to see the remainder of the site being used to meet future housing needs, more specifically used for the development of extra care housing accommodation, housing for those with complex health needs and private housing.

The CCG are working closely with NHS Property Services, the future likely owners of the site, and North Yorkshire County Council and following the outcome of the public engagement exercise, will develop a business case and more detailed plans for the future of the Hospital. The anticipated completion date for work is December 2017 although detailed plans and precise timescales are yet to be determined.

#### **4 Conclusions**

The CCG Fit 4 the Future programme in Whitby and Surrounding areas is focussing specifically on the procurement of Community and Out of Hours services and options for the future of Whitby Community Hospital, the aim is to transform the care delivered to the local population to improve health outcomes.

The procurement exercise is underway and the CCG is currently in competitive dialogue with three shortlisted bidders to develop a sustainable clinical model which reflects the vision for Whitby and surrounding area. A preferred provider is due to be selected in March 2015 following a rigorous assessment and evaluation process and the contract will start on 1 July 2015.

The CCG commissioned a feasibility study from Community Ventures to determine and assess options for the future of Whitby Community Hospital. The CCG is pursuing two shortlisted options and is currently seeking views on these options from members of the public and local stakeholders. Early indications show that there is support for the preferred option to remodel the Hospital on the existing site and work with North Yorkshire County Council to explore possible options for Extra Care Housing/supported independent living, with a smaller proportion of the site being sold for commercial site development.

Work will continue with NHS Property Services and North Yorkshire County Council to develop these plans further and the expected completion date is December 2017.

End.